

RC/RC Movement Cash Peer Working Group
February 27-28; Geneva, Switzerland

Expected participants (CPWG):

1. American RC – Wendy Brightman
2. British RC – Emma Delo
3. Canadian RC – Ange Sawh
4. Danish RC – Lisbet Elvekjaer
5. ICRC – Jules Amoti
6. IFRC Secretariat – Marga Ledo
7. Kenya RC – Leila Chepkemboi
8. Netherlands RC – Wilma Ter Heege
9. Philippines RC – Resty Lou Tamalayan
10. Swiss/Austrian/German RC – Anne-Katherine Moore
11. Swiss/Austrian/German RC – Wolfgang Klug

Guest participants

1. IFRC Secretariat – Joseph Oliveros
2. IFRC Secretariat – Claire Holman
3. British RC – Basile Rambaud
4. ICRC – André Duerr



Preparing for a distribution in Northern Greece; Population Movement response
Hellenic Red Cross, Poul Henning (2016)

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1. General CPWG

This CPWG meeting took place in Geneva (Ecogia), Switzerland and was hosted by the ICRC. The highlight of the meeting was clearly around the Movement strategic framework, the IFRC Cash roadmap with the different potential operational models, to be put in prospective with the recent revised DG ECHO guidance on cash.

During the welcome session by the ICRC, our host highlighted that lots of internal change towards CTP has happened with the ICRC since the institution has started engaging with the CPWG and also stressed that the contribution of the CWPG was key to the ICRC, especially in terms of capacity building,

Membership of the CPWG was also reviewed and was agreed that Spanish Red Cross will be invited based on their formal request, their CTP experience, their recent contribution to Greece operation (using ODK) and on the criterion set in the CPWG TOR.

Next CPWG

The next CPWG meeting is scheduled in October 2017, in Nairobi and will be hosted by Kenya Red Cross.

Potential agenda items include:

- Final version of the IFRC cash roadmap and presentation of the Movement cash strategic framework (with indicators)
- The ICRC cash institutionalization strategy
- Finance service providers' procurements / where we are with global and regional payments mechanism and how to advocate for process to be more friendly
- Results of data management testing phase
- Lessons learned from the current KCRS drought response.

Summary of the CPWG progress

The **following member** has been welcomed to their first CPWG meeting:

- Kenya Red Cross – **Leila Chepkemboi**

The **Spanish Red Cross** has requested memberships to the CPWG and at the unanimity of the CPWG members, has been accepted and will be invited to the next CPWG meeting.

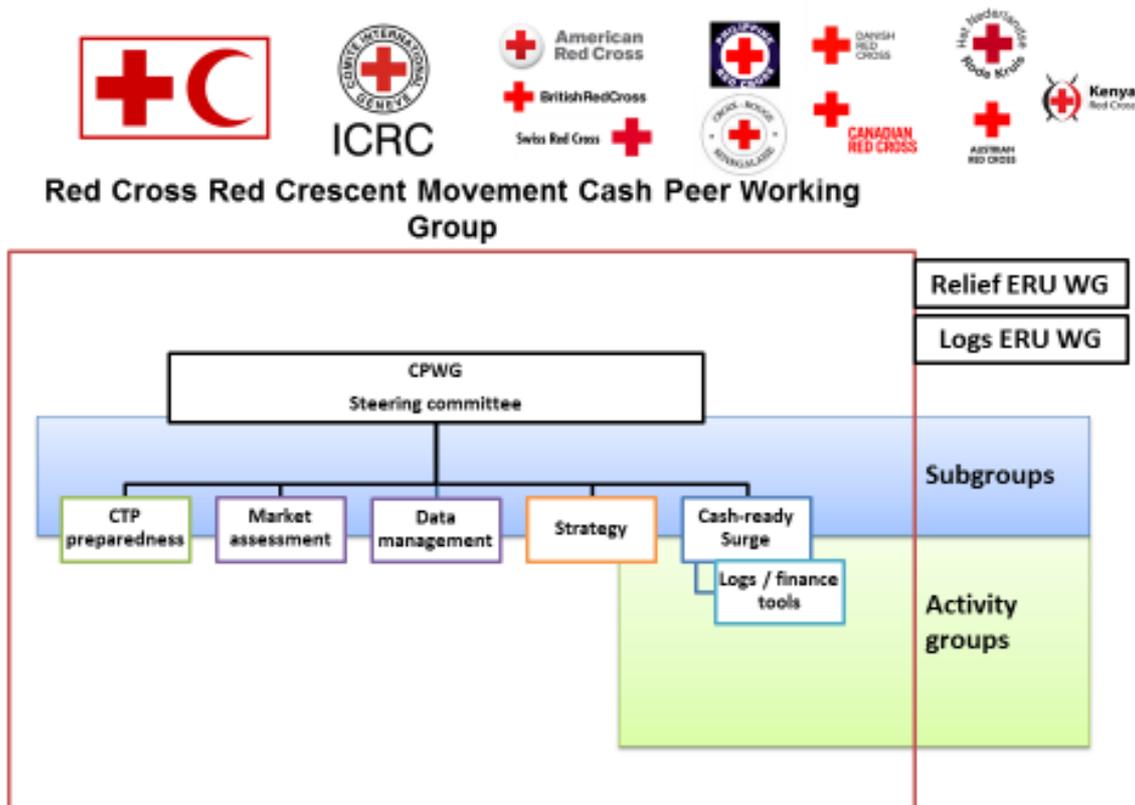
The **German Red Cross** and **Belgium Red Cross** have recently expressed interest in the work of the CPWG but no formal request for memberships has been received yet.

Updates and progress since the last CPWG meeting in May 2016:

- RCM Cash strategy developed
- IFRC Cash roadmap first draft
- RAM face-to-face training finalised
 - Piloted in Damascus, Pakistan and Austria
 - Currently being translated to FR and SP

- PECT training
 - ICRC – Nairobi (April)
 - IFRC Asia region – Kuala Lumpur (Dates TBC)
 - IFRC LAC region – Panama (June)
- Moodle courses (EN, SP)
 - New IM section on the CiE toolkit website launched: <http://rcmcash.org/datamanagement/>

New organisation of the working groups



Sub-groups:

- **The Cash-Ready Relief ERU will evolve into a Cash-Ready Surge group:**

IFRC Cash team will approach the IFRC GVA Surge team for coordination.

Otherwise Wendy (ARC) has offered to coordinate the group.

Priority activities: FACT JDs, Relief ERU Training, finalisation of the logs / finance pipeline tools.

- **Preparedness working group:**

British Red Cross (coordination)

American Red Cross

Austrian Red Cross

Danish Red Cross

IFRC

ICRC

Netherlands Red Cross

Kenya Red Cross

Priority activities: preparedness mapping, evaluation of the RCM preparedness guidance and tools. Note that **regional preparedness levels** are also encouraged, focusing on regional / operational coordination and exchange of good practice.

- **Market assessment working group:**

British Red Cross (coordination)

ICRC

IFRC

Priority activities: MAG face to face training to be developed, study of other types of markets (i.e. labour markets). The British Red Cross has committed to fund the development of MAG face to face training material (module) in 2017.

- **Data management working group:**

Once the testing phase is over, it will evolve into an IM cash working group to include the results of data management group into broader IM (in close link with SIMS).

Planned CTP trainings 2017

Below is a summary table of *planned* trainings. Organisers are reminded and encouraged to open a portion of their seats to other Movement members whenever possible.

	Q1	Q2	Q3	Q4	Time undetermined
Level 2	Finnish RC: x1 IFRC Greece delegation: x1 ICRC CTP: x3 Mali (FR); Djibouti for Yemen & Iraq (EN)	Moodle IFRC online training (EN and SP) ICRC CTP: x1 in Goma, DRC (FR)	ICRC CTP: x1 in Dushanbe for Afghanistan (EN)	American RC: x1 (for ERUs – likely closed) Finnish RC: x1 Moodle IFRC online training (EN, FR and SP)	British RC: x1
PECT		ICRC: x1 in Naivasha, Kenya (EN) American RC: x1 (EN in AP) x1 (SP – in LAC)		ICRC: x1 in Geneva, Switzerland (EN)	British RC: x1
RAM		ICRC: x1 in Baku, Azerbaijan (EN)			ICRC: delegation level

Greece operation summary



It is recognised that the Greece operation was and remains a challenging context for cash. However, with a long-term CTP delegate and a FSP agreement finally in place as well as the support of short-term delegates by the PNS, the distribution in Ritsona camps as well as in the North have been implemented and functioning during winter. The evolving

context will probably see UNHCR remaining as sole provider for DG Echo, with the IFRC being an implementing partner.

A mid-term review is planned to unpack this further which will likely warrant its own session at the next CPWG meeting.

In the meantime, if the IFRC is continuing to be engaged in cash distributions in Greece under an UNHCR sub-contracting arrangement (this is under discussion at the moment, the cash team and CPFRR supports this decision but there are discussions at that USG and SG level on this). If the programme continues in 2017 there are some potential learning and involvement for PNS and the CPWG:

- IFRC Implementing Partner (sub-contract) under UNHCR lead, but member of the implementation steering committee
- Doubling up the caseload by taking over responsibility for the whole North East of Greece and a camp in Athens
- “Field cash school” with cash short-term delegates (PECT trainees) shadowing the long-term delegates. Rotations every 8 weeks
- Running a field simulation exercise with an IM Service provider
- Winter Cash Host Population Programme will be included in the revised EA aiming at targeting 1,000 families.

2. IFRC updates

IFRC structure

The IFRC has recently gone through an organisational restructure which has **left the CTP team in tact with four positions under the Response & Recovery unit**. The latest organigram of the Disaster Crisis Prevention, Response and Recovery (DCPRR) Department is available on [FedNet](#). While we wait for the results of the IFRC Cash roadmap to inform the structure of the cash team in Geneva and in the regions, the CPWG members have expressed their concerns around the currently vacant position of **CPWG coordinator**. This position has proved extremely useful and critical to the achievements of the CPWG and should be renewed with long-term contract (minimum a year). Netherlands RC is funding partially this role (25% preparedness and 25% CPWG coordination) but for the coordination position to be effective it will need to increase its dedication. A number of PNS might consider contributing to funding this position.

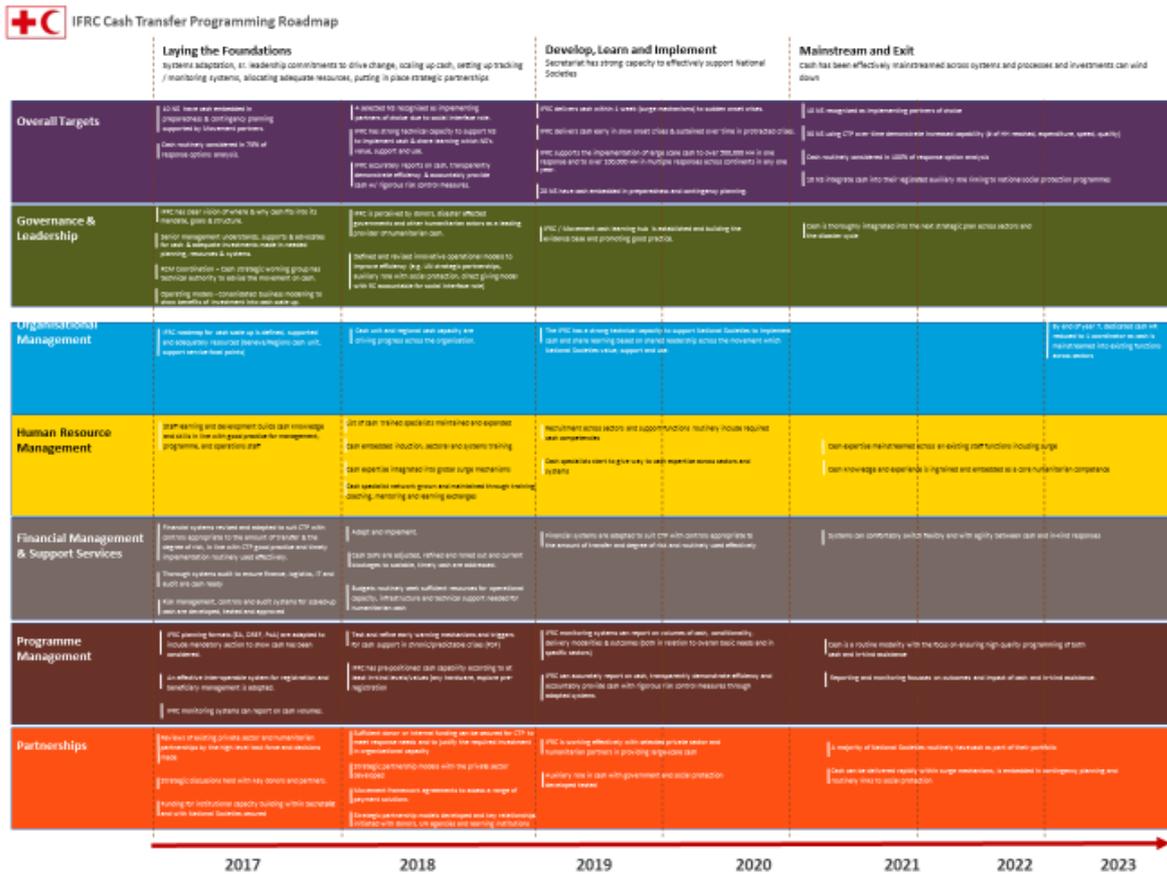
ACTION POINTS:

- IFRC cash team to propose and share with the CPWG members a budget plan to fund the CWPG coordinator role (50% position)

IFRC cash roadmap

As part of IFRC’s pledge to scale up CTP, a review has been commissioned by the Under Secretary General (USG) of Programmes & Services Division to objectively devise a business plan to ensure that the IFRC is fit for purpose to meet its commitment to significantly scale up CTP. **The purpose of this review is not to evidence whether or not to use cash, but rather how quickly such programming can be brought to scale and to identify the level of investment that is needed to achieve the IFRC ambition.** The CPWG revised and provided

inputs into the different operational models. The draft Roadmap report, operational models visuals will be shared in the coming weeks.



ACTION POINTS:

- IFRC Cash team to send revised version of the IFRC Cash Roadmap

Movement cash strategic framework



It was agreed on the last CPWG that although the IFRC cash review will help finalise the Movement strategy, it needs to be done in parallel to inform the ambition and direction of the IFRC cash review. After working on it, the decision was taken to develop a Movement Strategic Framework for cash instead as with the different members focus and mandate it was difficult to developed a strategy that fitted all needs. The final draft product has two products, the Theory of change visual and the narrative that provides more detailed information.

The continuation of the work will include the development of indicators and the official approval and endorsement of the Framework by the Movement. The CPWG members will develop their own specific cash strategy aligned to the Movement Strategic Framework.

ACTION POINTS:

- The CPWG to revise the Strategic Framework documents shared and send feedback within 2 weeks.
- The Strategy Working Group to continue working on the Strategic Framework, developing indicators and identifying the next steps
- Need to correct the title page of the document from Movement Cash Strategy to Movement Strategic Framework

New DG ECHO Cash Guidance

The CPWG members have also exchanged on the new **DG Echo cash guidance** for 2017 for medium and large and the implication of the new “components A and B approach”, what will happen if from now on, with potentially all contract under one organization.

In the new guidance document, DG Echo presents the delivery of cash based assistance through two components:

- **Component A:** Delivery of the cash transfer, including financial service providers' fees, card issuance and other financial transaction costs.
- **Component B:** All other components such as beneficiary registration, where this needs to be included, beneficiary enrolment and or targeting, specific needs assessments, establishment and maintenance of a complaints/ appeals mechanism, monitoring and evaluation.
- ECHO will favour working with a single contracting partner for component A, signing a single contract. In most cases, this will mean one contract and one contracting partner per country or crisis. Likewise, ECHO will favour working with a single contracting party for component B. ECHO indicated that in the future components A and B cannot be held by the same organization to increase transparency and efficiency.
- While ECHO will favour working with a single contracting partner per component, it will encourage a multi-partner approach (e.g. a consortium with whom one contract is signed), particularly where this gives greater operational flexibility and demonstrates its efficiency.

The CPWG has discussed over the potential challenges in working through such a model, especially if communication issue between component A and B (for example, communication with beneficiaries).

ACTION POINTS:

- All CPWG members will discuss internally this issue with their Donors Department counterparts before the joint call.
- IFRC Cash team to organise a call on donors and implication of the new DG ECHO cash guidelines.

3. Data management

Technology and cash tools

After lots of discussion on how we see cash tools, categorisation into 3 different capabilities with different key functions and utilities.

- *Data collection*
- *Data management*
- *Payment mechanisms*

The data management sub-group objectives are the following:

- **Take stock**, prioritize business needs and where technology/innovation could help address
- **Evaluate possible solutions** for data management
- **Evaluate interoperability** with data collection, payment mechanisms, and other external systems

The Data management WG is now moving towards trial approach, to test the most relevant technologies in a controlled environment against our cash process model.

ACTION POINTS:

- Share experience through the [Google doc](#) technology cash tool mapping.
- CPWG members interested in supporting the data management trial to contact Joseph for instructions (joseph.oliveros@ifrc.org).
- CPWG members interested in participating or funding any of the data management solutions field piloting to get in touch.

4. Responding to domestic crisis

Presentation by Kenya Red Cross, main points and recommendations

KRCS experience in CTP since 2009 and first use, CTP has grown remarkably in the KRCS response portfolio. Mostly unconditional cash, cash for assets.

Some key questions or “barriers to cash” include assessment practice / “pre-positioning” of cash / cash advocacy, using cash in other sectors, visibility, resources to institutionalise CT.

Lessons learnt:

- Accountability to community key component and helps preventing corruption
- CTP good practices has multiplier effects and should be used as well in in-kind support
- Make online CTP courses mandatory / pre-requisite courses as part of DM basic package courses
- Continuous coaching / mentoring of HR staff / volunteers
- Link with social safety nets targeting over 400,000 vulnerable HH

ACTION POINTS:

- Linkage with government social safety nets programmes
- Work on community of practice

5. Cash preparedness in West Africa

This session presents the work implemented by British Red Cross in partnership with Sahel National Societies. The objective is to support the NS so that they have the capacities and the abilities to use the cash transfer into their existing programmes.

Main achievements so far are selection of the NS (Mali, Burkina Faso, Niger and Senegal-at a lesser extent), kick-off workshop, initial assessment of the NS and draft actions plans for NS.

- A rigorous selection methodology provided a strong rationale to select the NS and a first assessment of their capacities
- Kick-off workshop gave a common approach to the methodology and capacity building approach
- Preliminary results of the assessment

ACTION POINTS:

- British Red Cross to undertake an evaluation of the Cash preparedness approach towards the end of this year and will be linking up with other CPWG members on this.
- To map out ongoing or planned cash coordination initiatives in each of the regions and improve coordination, especially when there are supporting the same National Society.