

RC/RC Movement Cash Peer Working Group
Nairobi, Kenya; Nov 7-8, 2017

Participants:

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|-------------------------------------|---|
| 1. American RC – Wendy Brightman | 9. Netherlands RC – Wilma Ter Heege |
| 2. British RC – Emma Delo | 10. Spanish RC - Adriana Estrada Wilke |
| 3. Canadian RC – Clara Setiawan | 11. Swiss/Austrian/German RC – Anne-
Katherine Moore |
| 4. CPWG coordinator – Claire Durham | 12. Swiss/Austrian/German RC – Wolfgang
Klug |
| 5. Danish RC – Lisbet Elvekjaer | |
| 6. ICRC – Jo Burton | |
| 7. IFRC Secretariat – Caroline Holt | |
| 8. Kenya RC – Leila Chepkemboi | |

Guest participants:

- Kenya RC – Fred Orimba (1 day)

Apologies :

- Philippines RC – Resty Lou Talamayan
- Swiss/Austrian/German RC – Marika
Tobiassen

Many thanks to Kenya Red Cross for organising and hosting the meeting and the Cash Open day on 9th November and to the Deputy Secretary General Ayaz Manji for opening the meeting and the open day with welcome speeches.

ACTION POINTS:

- Approach German RC for a new member as Marika Tobiassen is on long-term mission – **Claire Durham / Caroline Holt**

1. Cash Transfer Programming Strategic Framework for the Movement

The Strategy sub-working group presented a revised strategic framework for review and editing. This was completed and the finalised document was endorsed by the attending CPWG members. The name has been changed to the Cash Transfer Programming Strategic Framework for the Movement

The final endorsed version will be shared with the Cash Advisory Group (see more in section 2 below) for consideration at their first meeting 9th November 2017. The CPWG recommended that AG consider the following two key priorities during their meetings week commencing 13th November as well as reviewing the proposed indicators and provide documented feedback to the CPWG.

1. **How do they see formalising the relationship between the AG and the CPWG given both are unofficial bodies?**
2. **CTP Strategic Framework – review and feedback on the document not on the technical areas as such but more on a strategic level will this serve its purpose?**

The final revised and endorsed CTP Strategic Framework is attached below.



ACTION POINTS:

- A workplan will be developed drawing down from the strategic framework and will explore relevant indicators to measure success – **Strategy SWG**

2. BRC CBA Development Programme

Cash Advisory Group

As British RC develops its offer to the RCM in cash, primarily through a 'cash hub' and a 'cash school' discussions return to the need for a leadership level group of cash advocates and drivers within the Movement. British RC CEO Mike Adamson, based on his network of RCM Secretary Generals and leaders has reached out to those who are leading the cash agenda and who can draw from a substantial base of learning and experience.

This is not a formal IFRC advisory group rather it is self-formed by those interested, and hosted by British RC in support of their development of a cash hub for the Movement. AG functions include: oversight and guidance for the British RC cash hub and its related workstreams as well as acting as cash champions within their networks and RCM cash. The current members are: British RC, Kenya RC, Pakistan RC, Turkish RC, Lebanon RC, IFRC and ICRC.

Cash School

The British RC through a dedicated Cash Learning and Development Advisor (Jenny Harper) is working on a number of activities designed to grow cash expertise and a new cadre of cash experts within the Movement, all the focus of a 'cash school'.

Cash Learning Hub Scoping Exercise

The British RC CEO has committed to the IFRC as part of their offering to the Movement, to set up a central point or hub for cash learning. This project is currently in the scoping and design phase and will be a central point for more effective knowledge management made available for RCM wide use and to ensure a knowledge base is created to inform the improvement of CTP operations, support a community of practice and underpin Movement policy and advocacy efforts.

American RC will support with the scoping exercise providing Lisa Williams to contribute her time and expertise. In addition to the British RC technical and Monitoring & Evaluation team members, links to CaLP and ALNAP (who will host the CaLP knowledge hub) have been made to learn from their experience, look for synergies and to avoid duplication.

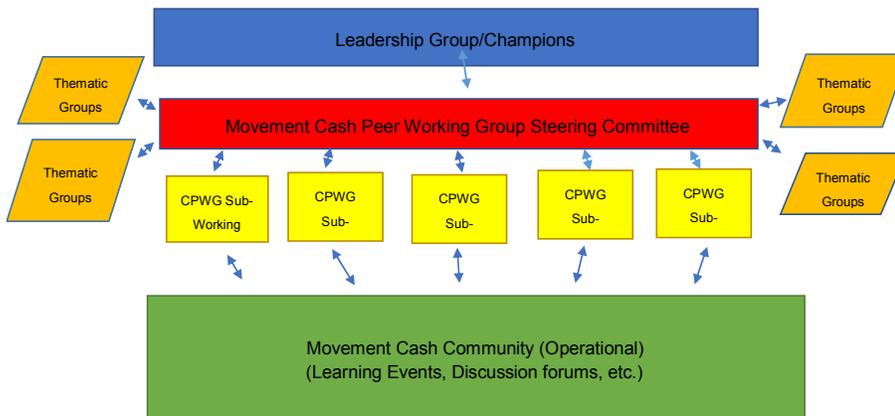
The hub relates strongly to the need identified for a ‘cash community of practice’ which could have a home within the hub as well as a link with the cash in emergencies tool kit www.rcmcash.org and to provide an easy one stop shop for RCM practitioners. The scoping exercise will begin shortly and will be completed by the end of 2017.

- ACTION POINTS:**
- Key informant interviews with CPWG members on the CBA Traineeship Development programme by the consultants will be critical to ensure that what is developed draws on our collective learning and expertise to date – **All CPWG members**

3. CPWG Re-structure

Following on from the last meeting, the CPWG discussed structure and layers following on from the last meeting. There are four proposed tiers, with a decision still to be taken around how thematic groups are addressed. The tiers collectively form the RCRCM cash landscape from: operational (day-to-day application); tactical (how – doing things right); strategic (what and why – doing the right things) and directional (aligning and driving the vision). The thematic groups were discussed but a decision is still to be made on how/where they fit in the structure.

It was agreed that the focus should be on developing the community of practice. Therefore, new ToR from now until the end of 2018 will be developed for the existing CPWG with a focus on improving its working practices and efficiencies.



- ACTION POINTS:**
- Contact details of the Netherland RC community of practice focal point – **Wilma ter Heege**
 - Contact details of the OCHA information/learning focal point – **Caroline Holt**
 - Instigate information sharing up and down the tiers as well as between SWGs – **Claire Durham**

Revitalisation of the cash sub-working groups

At the tactical level, the purpose of this tier is to drive the CTP Strategic Framework through delivering results and deciding key thematic areas. The SWGs will move outcomes into actions and produce the outputs of the Framework. This can include: debating issues; producing guidelines, tools, advocacy messages; identifying partnerships, opportunities and networks as well as being cash champions. The work will be undertaken through virtual working groups and face-to-face meetings.

SWG members are RCRC members who provide expertise, knowledge, and skills to a specific topic. As per the original CPWG ToR, the SWG members do not have to be CPWG Steering Committee members. As such the SWGs ToRs must develop criteria for the inclusion of the wider RCRCM members as well as the sectors where appropriate. SWG members must participate actively in the group by committing time, resources and expertise to undertake the activities in the SWG plan of action. The SWG lead will provide updates to the CPWG co-Chairs and directly at the CPWG meetings where relevant, as well as providing information to the wider cash community.

ACTION POINTS:

- Determine a communication channel to ensure the wider RCRCM is aware of the SWGs and the entry criteria, responsibilities and enrolment to these groups – **Caroline Holt**
- Ensure SWG leads are aware to include membership, responsibilities and enrolment criteria into the SWG ToR – **Claire Durham**
- Each SWG ToR must develop criteria for the inclusion of the wider RCRCM members as well as the sectors where appropriate – **each SWG Lead**
- Follow up with the SWG leads to get a status update for the SWG – **Chairs**
- Identify training focal point in IFRC Global Cash team – **Caroline Holt**
- Cash in sectors – mapping exercise to see how we integrate – **Caroline Holt**
- Add to the agenda for the next CPWG meeting 1. which SWGs to (a) retain (b) deactivate/close (c) activate/create 2. Activation of regional S-WG 3. Activation of thematic groups 4. Sectoral common approach – **Claire Durham**

Updating the CPWG Steering Committee ToR

This is an important activity, however the CPWG has already committed the limited resources to other activities including the development and roll out of the cash community. Therefore, it has been agreed that the membership will be frozen to current structure and members for 12 months, and no new formal application for membership will be considered during this period. An interim ToR will be drafted for the coming 12 months. There is a need to clarify the roles and timing commitments (10-15% for Chair 15-20% SWG member) identified in the original ToR including: chair, co-chair, and coordinator. For now, the coordinator role will remain unchanged with Claire Durham undertaking this role. IFRC and ICRC will be co-chairs, with Caroline Holt and Jo Burton taking on this role jointly.

ACTION POINTS:

- Draft an interim CPWG SC ToR for the coming 12 months – **Strategy SWG led by ICRC and with a deadline of end of Jan for consideration at the next face to face CPWG meeting.**
- Identify RCRC societies who informally have indicated to IFRC management an interest in joining CPWG SC – **Caroline Holt**
- Share interim ToR with Cash AG when drafted – **Strategy SWG / Emma Delo**

4. Next CPWG Meeting Prep

Austrian RC offered to host the next face-to-face meeting between 5-16 March 2018. There will be a CPWG virtual meeting in the beginning of January dates (and time zone) to be confirmed

ACTION POINTS:

- Set up doodle for CPWG f2f meeting (March) – **Claire Durham**
- Set up doodle for CPWG phone meeting (Jan) – **Claire Durham**

5. AOB and Meeting Closure

Cash Preparedness Evaluation

Now that the RCM Cash Preparedness Framework has been in operation for several years this is an appropriate time to undertake a full evaluation and understand what works and what needs to be adapted or developed. The evaluation will take place in Q2'18 Apr-Jun with two consultants proposed undertaking the process. The ToR will be drafted by the Cash Preparedness sub-working group who will also oversee the process. The learning from the evaluation will be used to adapt or recommend how to adapt the processes and tools. The Cash Preparedness sub-working group may take on the work of adapting the tools. Funding has been provided by the American RC to IFRC and the British RC, who will fund activities directly.

Formal Membership Request

A formal membership request was made by Turkish Red Crescent to join the CPWG. Their Emergency Social Safety Net Programme, as of the September 2017 summary report details the current beneficiary numbers are 169,398 households / 1,010,894 people. Total transfer value to beneficiaries in September was 121,307,208 TL / CHF 30,834,474 and the total amount transferred since the start of the programme is 634,468,390 TL / CHF 161,237,515. Based on: their formal request; their extensive and large-scale CTP experience for the Syrian Migrant Crisis; and on the criterion set in the CPWG TOR the formal request was endorsed by the CPWG steering committee and the Turkish RC will be invited to attend as a new member at the next face-to-face CPWG meeting.



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ESSN_Summary_September.pdf

ACTION POINTS:

- Formally invite Turkish RC to attend the next face-to-face CPWG meeting and as part of their introduction they will be asked to present their CTP programmes and linked to social safety nets –

Caroline Holt